The Power of Partnering | Funding - Resources - Expertise
June 2018

Dear Friends and Colleagues,

In the late 1980s, a St. Louis program at a local elementary school became a catalyst for enhanced state-level collaboration with local communities. The goal of this new initiative was to improve the lives of Missouri’s most vulnerable families.

Twenty years later, Area Resources for Community and Human Services (ARCHS) continues to refine this concept through our very unique role as the official Community Partnership for the Greater St. Louis region on behalf of the state of Missouri.

As an emissary for the state, we provide funding, resources, and expertise to enhance and augment the work of vital education and human service programs.

Our funded and supported initiatives focus on decreasing the cycle of multi-generational poverty and lessening the disadvantages and disparities that so many of our children face.

The funds we provide are further enhanced by hundreds of in-kind partnerships that bring the best of St. Louis together. Area business, civic, cultural, educational, faith-based, and human service organizations contribute additional time, talent, and treasure to make an even greater impact.

ARCHS and our fellow 19 Missouri community partnerships are outstanding examples of how federal, state, and local partnerships lead to multifold returns on investment.

As we celebrate this anniversary milestone, I want to especially salute the caring and talented board members, staff, and community partners who share a common passion and commitment to serving their fellow St. Louisans.

I offer a very sincere thank you to the entire St. Louis community for twenty years of collaboration and partnerships.

Best regards,

Wendell E. Kimbrough

Chief Executive Officer
1989  St. Louis Caring Communities program begins at Walbridge Elementary School, becomes a catalyst for enhanced state-level collaboration with local communities to improve the lives of Missouri’s most vulnerable families

1993  Family Investment Trust (FIT) created by an Executive Order of Governor

1997  Discussions begin to create a FIT Community Partnership in St. Louis region

1998  Area Resources for Community and Human Services (ARCHS) incorporated – assumes role as the FIT Community Partnership for the St. Louis region

1998  Sustainable Neighborhoods Initiative begins with ARCHS providing strategic support

2001  FIT reaffirmed by Executive Order of Governor and renamed The Family and Community Trust (FACT) – ARCHS continues role as the Community Partnership for the St. Louis region

2002  St. Louis Caring Communities closes, with ARCHS incorporating some of its functions and staff

ARCHS’ Leveraged Resources Management, Inc. (LRM) incorporated to provide accounting services for area not-for-profit organizations

2005  ARCHS begins to co-host annual Missouri Reentry Conference

2007  After School for All Partnership launches

2009  Kids Vision for Life-St. Louis forms

2010  ARCHS chosen to provide infrastructure for St. Louis Alliance for Reentry

ARCHS assumes management of Educare in the St. Louis region

2013  ARCHS begins support of the national Annie E. Casey Foundation’s KIDS COUNT® initiative through FACT

2015  ARCHS presents results of USDA Summer Food program at a White House conference

2016  ARCHS begins support of the national No Kid Hungry® initiative through FACT

2017  ARCHS featured in national case studies by Social Solutions®

2018  ARCHS celebrates its 20th anniversary as it provides funding and support to 30 area education and human service initiatives that annually serve more than 150,000 St. Louisans at 380 locations
ARCHS’ mission has been acknowledged and celebrated through the following awards and honors:

- Black Child Development Institute, Service Award (2000, 2002, 2003)
- City of St. Louis, Recognition Award (2000)
- People of Faith for Foster Care, Appreciation Award (2001)
- St. Louis/Mid America Emmy Award (2001)
- The 2nd Annual Community Empowerment Festival, Corporate Citizen Award (2002)
- Fathers’ Support Center, Commitment to Families Award (2003)
- Missouri Black Expo, Appreciation Award (2003)
- St. Louis Argus, Distinguished Citizens Award (2003)
- Beyond Housing Neighborhood Housing Services, Recognition Award (2004)
- Broadcast News Channel, Terry Bradshaw’s Pick of the Week (2004)
- Donnell Whitfield Service Award (2004)
- Gateway Lions and Partners, Community Safety Net Award (2004)
- Family and Community Trust, Decade of Difference Award (2005)
- Focus St. Louis, What’s Right with the Region Award (2005, 2012, 2014)
- Missouri Offender Workforce Summit, Appreciation Award (2005)
- St. Louis for Kids, Appreciation Award (2005)
- U.S. EPA Region 7, Educators Environmental Excellence Award (2006)
- Neighborhood Houses, Infant and Toddler Services Award (2007)
- St. Louis Business Journal, Most Influential Minority Business Leader Award (2007)
- Employment Connection, Board of Directors Award for Collaborative Partnerships (2008)
- Mission Gate Prison Ministry, Partnership of the Year (2008)
- St. Louis Community College Harrison Education Center, Outstanding Community Services Award (2008)
- Annie Malone Foundation, Making a Difference Award (2010)
- Near Southside Employment Coalition, Outstanding Community Partner Award (2010)
- St. Louis American Foundation, Healthcare Advocacy Organization of the Year Award (2010)
- U.S. EPA Region 7’s Environmental Justice Award (2010)
- 100 Black Men of Metropolitan St. Louis, Appreciation Award (2011, 2012)
- Harris-Stowe State University, Distinguished Community Service to Education Award (2011, 2012)
- National Society of Black Engineers, Outstanding Community Partner Award (2011)
- Northside Youth And Senior Center, Inc., Continued Community Support Award (2013)
- Center for Women in Transition, Restorative Justice Award (2014)
- Royal Vagabonds, Building Stronger Communities Award (2015)
- Helping Hands Pantry, Legacy Award (2016)
- Social Solutions, Unite Award (2016)
- Big Brothers Big Sisters, National Award of Merit (2017)
During its first 20 years, ARCHS has changed the St. Louis philanthropic landscape through its unique role as a funding intermediary. By leveraging additional resources and providing funding and strategic support that involves intensive technical assistance and professional development, ARCHS has dramatically increased the capacity and breadth of regional education and human service initiatives.

**ARCHS’ Federally Funded Programs**

**Women in Apprenticeship and Nontraditional Occupations for Greater St. Louis**

Funder: U.S. Department of Labor  
Award Amount: $350,000 (FY2003)  
Topic: Female prisoner reentry job training and placement in non-traditional occupations  
Summary:  
ARCHS assisted women being released from prison to achieve and maintain employment in apprenticeships and nontraditional occupations. Pre-release services were coordinated with Greenville Federal Prison in Illinois to give women the tools they needed to enter a range of industries, e.g., construction, cabinetmaking, and computer maintenance.  
ARCHS provided technical assistance, training, and support to participating employers and labor unions to prepare them to recruit and retain these women. Also, ARCHS provided case management, mentors, job coaches, and other support services to ensure that the women were able to overcome obstacles associated with acclimating to work.  
Once a reasonable level of stability was attained, 75 of 100 eligible women were placed in entry-level employment for nontraditional occupations. And after successful completion of pre-apprenticeship training, more than 200 women were placed in apprenticeships. All women participating in ARCHS’ project were tracked over time in order to support their establishing a successful recent work history.

**Community Access to Environmental Education for Greater St. Louis**

Funders: U.S. Environmental Protection Agency, Missouri Department of Social Services, Missouri Department of Conservation, Missouri American Water, St. Louis-Jefferson Waste Management District, The Saigh Foundation  
Award Amount: $258,275 (FY2003-FY2007)  
Topic: Environmental education in the Saint Louis Public Schools District  
Summary:  
Trained public school educators in environmental teaching strategies and improved students’
skills and concepts in science. Emphasis on “Natural Intelligence” best practices for multiple intelligences teaching/learning. Partnership engaged students and teachers with minority community groups to develop and implement strategies for addressing neighborhood solid waste and water quality issues.

Documented student and teacher participation, attendance, test scores, community meetings, pounds of waste collected, etc. through monthly and quarterly progress reports and final report. 100% of the teachers were trained and 75% of project goals were exceeded. Missouri Assessment Program (MAP) student science scores increased by 6.4%. ARCHS’ Project Manager received the U.S. EPA Region 7 award as Missouri’s Environmental Educator of the Year.

**Family Justice Center of St. Louis**

Funder: U.S. Department of Justice  
Award Amount: $600,000 (FY2006)

Topic: Community collaborative provided coordinated, centralized resources and services in a safe and accessible setting that promoted the healing of people who experienced violence in their relationships and/or families

Summary:

ARCHS partnered with 30 local entities to establish the St. Louis Family Justice Center (FJC), at the time only one of 16 in the nation. The collaboration was unprecedented for St. Louis’ foremost family service agencies and public social services, law enforcement, and civil and criminal institutions.

This uniquely comprehensive approach eliminated the need for victims to endure painful retellings of their situations, find childcare and transportation to multiple service locations, and navigate a complicated process on their own.

The St. Louis FJC was designed to serve up to 2,000 domestic violence victims annually in its initial years, however in later years subsequent funding resources were dispersed to other local collaborative efforts.

The documented outcomes of the FJC collaborative model have included: reduced homicides; increased victim safety; increased autonomy and empowerment for victims; reduced fear and anxiety for victims and their children; reduced recantation and minimization by victims when wrapped in services and support; increased efficiency in collaborative services to victims among service providers; increased prosecution of offenders; and dramatically increased community support services to victims and their children.

The national FJC model has been identified as a best practice in the field of domestic violence intervention and prevention services by numerous local, state, and national organizations including the U.S. Department of Justice. Past and current White House administrations supported the “one-stop” movement and expanded co-located, multi-agency services for survivors of domestic violence, sexual assault, and elder abuse both nationally and globally.

**Community Action Reentry Employment System for Greater St. Louis**

Funder: U.S. Department of Labor  
Award Amount: $1.9 million (FY2007)

Topic: Prisoner reentry job training and placement

Summary:
ARCHS assisted St. Louis bi-state region’s paroled prisoners in job skill development, job placement, job retention, increased earnings, and reduced recidivism. 15 partners completed activities on time from July 1, 2007 thru June 30, 2008.

The U.S. Department of Labor extended the project until September 30, 2008 to wrap-up remaining partner activities. Coordinated database systems tracked participants’ case management notes, employment history, wages, and barriers.

More than 650 federal and state ex-offenders served (exceeding goal of 480). 350 job placements secured with an annual payroll valued at more than $5.6 million. Key outcomes presented at national and state conferences, and in U.S. Congressional testimony.

**Regional eXcess Medication Disposal Service**

Funder: U.S. Environmental Protection Agency  
Award Amount: $150,570 (FY2007)  
Topic: Safe and “green” disposal of medications  
Summary:  
ARCHS developed a pilot national demonstration in the St. Louis bi-state region to inventory and prudently dispose of unwanted medications. The project was managed successfully, including substantive research and highly-regulated activities at 20 sites in four counties across two states.

39 community partners and senior service agencies were utilized. Documented demographics of 892 participants, type and amount of 296,650 medication doses returned. Documented results of educational outreach program to 3,331 seniors, 387 elementary school students, and 15 teachers.

Won two national awards. Key outcomes presented at four national conferences and replicated throughout the nation and internationally.

**St. Louis Area Communities Against Toxics**

Funder: U.S. Environmental Protection Agency  
Award Amount: $100,000 (FY2007)
Topic: Promotion of safe disposal of household hazardous waste and “green” focused lifestyles in urban settings

Summary:

ARCHS’ partnership involved the environmental justice community in collaborative problem solving for improved solid and toxic waste management. The three-year project was managed successfully via a logic model evaluation process.

Collected baseline data, engaged more than 250 urban core residents and small businesses, collected 8.3 tons of hazardous waste (tripled goal of 50% increase over baseline).

Distributed more than 3,000 “go green” multi-media toolkits to the community. And reached consensus on future community-based environmental strategies. Key outcomes presented at four national conferences, including a video short featured at a public health conference’s film festival.

Second Chance Act Mentoring Partnership

Funder: U.S. Department of Justice

Award Amount: $265,944 (FY2009-FY2011)

Topic: Prisoner mentoring and reentry services, pre and post release

Summary:

ARCHS was the only organization in Missouri to be awarded first round “Second Chance Act” funding from U.S. Dept. of Justice.

ARCHS partnered with Missouri Dept. of Corrections to implement the innovative mentoring program in three state prisons (located in Pacific, Vandalia, and Farmington). During the two-year program, 258 ex-offenders were served. The vast majority (98%) of these ex-offenders served by ARCHS’ mentoring program did not recidivate, with only 2.4% having returned to prison. The program’s impact achieved impressive results, compared with the national and state average recidivism rate of more than 35% returning to prison.

Gang Resistance Education and Training

Funder: U.S. Department of Justice

Award Amount: $89,000 (FY2009-FY2012)

Topic: Provide life skills and mentoring program to underserved students

Summary: ARCHS collaborated with area police agencies and school districts to meet all milestones and performance measures in implementing a national gang prevention program for elementary and middle school students from the urban core of St. Louis.

Uniformed police officers, trained by GREAT in the national curriculum, taught the weekly lessons during the school day for students and their classroom teachers, and taught the families component during the summer for select students and their parents.

More than 4,300 at-risk students were served by two U.S. DOJ grants since FY06

The vast majority of surveyed students and parents agreed that GREAT graduates increased their positive attitudes about anti-gang, law enforcement, conflict management, and decision making.
Additional survey results showed that 100% of police officers agreed that they themselves learned new information about gang prevention in the professional development trainings and would apply what they learned in their law enforcement work.

**ARCHS’ State of Missouri Funded Programs**

**Early Childhood Startup/Expansion Program**

Funder: Missouri Department of Social Services (FY1997-FY2012)

Topic: Supporting the opening or expansion of child care programs that serve low income or special needs children

Summary:

ARCHS provided oversight and strategic management for a partnership with licensed child care providers in St. Louis City/County and St. Charles County to support their opening or expanding licensed child care service sites, especially for low income or special needs children.

From FY2010 to FY2012, 16 licensed child care centers opened or expanded. 700 new early childhood care/education slots (birth to age three) were added and more than 75 percent of those slots were for low income or special needs children. 100 percent of the 16 centers created and updated their quality improvement plans, and implemented Strengthening Families plans for their programs.

The program was suspended due to State of Missouri budget cuts. No requests for proposals (RFPs) are planned.

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**G.R.E.A.T Gang Prevention Program**

One aim is to build relationships between youngsters and police.

By Patrick M. O'Connell
ST. LOUIS POST-DISPATCH

ST. LOUIS • An anti-gang program that aims to build relationships between youths and police will be expanding thanks to a new $100,000 federal grant.

The result may be to reach into communities adjacent to the city, but there are no plans yet as to exactly where.

The extra funds will be used to hire additional officers, buy educational materials and provide counseling for elementary and middle school students toward the goal of decreasing violence.

The nationwide Gang Resistance Education and Training Partnership is administered here by Area Resources for Community and Human Services. It launched the local version last year at 12 St. Louis city schools, working with the Police Department and social service agencies.

The program brings youngsters and police officers together in classroom settings, trying to break down common misconceptions about law enforcement, said Les Johnson Jr., a vice president at ARCHS.

“We want the youth we work with to be open to building positive relationships with local law enforcement,” he said. “And the program demystifies the law enforcement officers and presents them as being a friend and not as the bad guys in the community.”

The program also promotes better decision-making among children, focusing on managing peer pressure, solving problems, pursuing positive free-time activities and developing character, Johnson said.

Parents and siblings are encouraged to participate. The programs also are in place during summer camps and at the Herbert Hoover Boys and Girls Club.

U.S. Sen. Christopher “Kit” Bond, R-Mo., who helped secure the money, said in a prepared statement, “The ARCHS program is key to our efforts to reach kids before the gangs do.”

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**Early Childhood Accreditation Program**

Funder: Missouri Department of Social Services (FY1998-FY2012)

Topic: Improving the quality of child care and education programs that serve low income or special needs children

Summary:

ARCHS provided oversight and strategic management for a partnership with licensed child care providers in St. Louis City/County and St. Charles County who serve low income or special needs children, in order to increase the quality of their child care and education programs by supporting the accreditation or reaccreditation process.

From FY2008 to FY2012, ARCHS helped 21 percent (26) of all newly accredited programs in St. Louis City/County and St. Charles County to achieve that accreditation. Approximately one half of the children served by these newly accredited programs were identified as low income or special needs children.

The program was suspended due to State of Missouri budget cuts. No requests for proposals (RFPs) are planned.

**Kids Hope United**

Funder: Missouri Department of Social Services

Award Amount: $137,500 per year (FY2006-FY2007)

Topic: Stabilization services for youth in foster care

Summary:

ARCHS provided oversight and strategic management for a partnership with Kids Hope United that delivered intensive community-based services to identified youth judged to be “at risk” of foster care placement disruption.

The goal of the project was to significantly increase foster home stability among those at risk youth through the provision of assessment, case-management, counseling, and other supportive services. The successful work is being continued through the region’s Foster & Adoptive Care Coalition.

**Successful Work Incentives for TANF**

Funder: Missouri Department of Social Services

Award Amount: $3 million (FY2007-FY2010)

Topic: Welfare to work job training and placement

Summary:

ARCHS’ Missouri Community Work Support Grant assisted adults participating in Temporary Assistance for Needy Families (TANF) to remove sanctions through an innovative two-pronged approach focusing on “rapid response” engagement and “transitional job” training. Service area was St. Louis City and County.

Over three years, ARCHS was credited with creating “promising best practices” in its approach for engaging sanctioned TANF participants. ARCHS was asked to represent the State of Missouri in presenting its positive results at a federal Welfare Statistics Conference in 2009.
Documented reports show that of the 3,365 TANF participants eligible, 880 re-engaged with the Division of Workforce Development (DWD) for a 23% participation rate. 324 had their sanctions lifted by the Family Support Division (FSD). As well, performance measures indicate 494 were placed in “transitional jobs” training programs and 98 were placed in full time unsubsidized jobs. More than 80 area employers were recruited to participate.

**Project First Step**

Funder: Missouri Department of Social Services

Award Amount: $112,500 per year (FY2008-FY2009)

Topic: Prevention of child abuse reports leading to children being removed from the home

Summary:

ARCHS provided oversight and strategic management for a partnership with Family Support Network that assisted Project First Step, a voluntary in-home child welfare prevention service program. Project First Step delivered home based interventions to reduce parental stress and other risk factors leading to child abuse and family disruption.

Home based services were provided for approximately one hour per week for an average of six to eight months until a family was stable and showed signs of functioning at a level sufficient to ensure a child’s safety. The partnership served 400 individuals from 125 families with a 97% success rate on two of three key indicators.

**Amachi Mentoring**

Funder: Missouri Department of Social Services

Award Amount: $185,180 per year (FY2008-FY2009) and $7,475 per year (FY2009-FY2010)

Topic: Mentoring for children with incarcerated parents

Summary:

ARCHS provided oversight and strategic management for a partnership with Big Brothers Big Sisters of Eastern Missouri that assisted Amachi, a national program that delivers one-to-one mentoring services for children who have at least one parent or immediate parent incarcerated in jail or prison.

The local program served 123 children during the fully-funded years, and in its final years provided comprehensive technical assistance support in training and professional development, policy development, and external auditing that included the following partners: Cape Girardeau Missouri Mentoring Partnership, Phelps County Missouri Mentoring Partnership, St. Louis Work Site Missouri Mentoring Partnership

**Washington University in St. Louis Research Studies**

Funder: Missouri Department of Social Services

Project Amount: $88,300 per year (FY2008-FY2011)

Topic: Program evaluation

Summary:

ARCHS provided oversight and strategic management for a partnership with Washington
University in St. Louis to evaluate two separate programs being implemented by Family Resource Center.

The two programs were Parent Child Interaction Training (PCIT), serving 50 clients per year and Parenting Wisely (PW), serving 500 students per year. Each of the two programs delivered services for up to three years.

Funder: Missouri Department of Social Services

Project Amount: $75,000 (FY2008-FY2011)

Topic: Program evaluation

Summary:

ARCHS provided oversight and strategic management for a partnership with Washington University in St. Louis to evaluate three separate programs being implemented by Family Support Network, Nurses for Newborns, and Independence School District Child Welfare Initiative (Kansas City).

The findings helped other professionals to learn more about the three leading child abuse and neglect prevention and intervention programs. In addition, the evaluations of these innovative programs were used to determine future “best practices” that can be replicated.

**Enhanced Family Support**

Funder: Children’s Trust Fund of Missouri

Project Amount: $87,500 (FY2013-FY2017)

Topic: Strengthen Families to Prevent Child Abuse and Neglect

Summary:

With this extra funding support, ARCHS used a combination of evidence-based models to enhance its existing Home Visiting program that serves families who are at a higher risk of child abuse and neglect. ARCHS’ program has been highly successful for more than 15 years and provides monthly in-home visits to more than 50 families per year. ARCHS partnered with its Home Visiting program staff from Great Circle, Jennings School District, and New Hope Family Development Center who were specially training in strength-based coaching.

In an effort to help at-risk families discover how stress affects their daily lives, ARCHS addressed topics such as low cost and healthy meal options, health and safety around creating a safer home environment, literacy and vocabulary building activities parents can teach their children, how to make best use of existing resources available within their communities, and
how to take advantage of free and low-cost activities to do with their children. Families went on field trips to kid-friendly institutions like the Missouri Botanical Garden and the Saint Louis Zoo. Thousands of age-appropriate books, educational toys, family meal cooking tools, home safety equipment, etc. were awarded as incentives to participating families.

**ARCHS’ City of St. Louis Funded Programs**

**Adult Life Skills**

Funder: City of St. Louis Department of Parks, Recreation, and Forestry

Project Amount: $555,583 (FY2010-FY2014)

Topic: Coordinating life skills classes for the Adult Basketball League

Summary:

ARCHS partnered with Fathers’ Support Center to coordinate a wide range of varied topics and diverse speakers for life skills classes that addressed participants’ needs of the City’s Adult Basketball League. Attendance at the life skills classes was required to participate in the League. In addition, ARCHS administered the payroll for the League’s coaches and referees, who were off-duty police officers of the St. Louis Metropolitan Police Department. Approximately 2,550 men ages 18-35 were served, primarily African-American males from low-income neighborhoods.

Surveys indicated that after participation in the League, the basketball players increased their positive perceptions of SLMPD officers and more participants felt comfortable interacting with someone in law enforcement. More than 80% of surveys indicated that participants thought the life skills classes were interesting and helpful, a good use of their time, and they would apply what they learned. Additionally, the St. Louis Post-Dispatch positively highlighted the League and its impact via a January 2014 feature story.

**Youth at Risk Crime Prevention Programs**

Funder: City of St. Louis, Board of Aldermen, Public Safety Committee

Project Amount: $63,625 (FY2013-FY2014)

Topic: Career Exploration for Opportunity Youth

Summary:

ARCHS enhanced its Community Mentoring Services Program, an existing ARCHS’ program for more than five years funded by the State of Missouri’s Division of Youth Services, to include additional education and career exploration activities. Each year CMSP serves approximately 50 at-risk teenagers who are transitioning to the community from residential treatment as an alternative court sentence in the St. Louis region.

The enhanced activities offered the teens an additional 45 hours per year for not only individual jobs skills assessment through the Character, Occupational, and Relationship Evaluation but also field trips to high growth industries including health, culinary, technology, and construction. ARCHS partnered with mentors from Fathers’ Support Center to conduct on-site tours of local higher education schools and businesses, including BJC HealthCare, Dierbergs Markets, MET Center, Ranken Technical College, Saint Louis University, St. Louis Community College, and University of Missouri – St. Louis.
**ARCHS’ Privately Funded Programs**

**St. Louis Sustainable Neighborhoods Initiative**

Funder: Danforth Foundation  
Award Amount: $1.7 million (FY2002-FY2005)  
Topic: Create community action plans for nine St. Louis City neighborhoods  
Summary:  
The Sustainable Neighborhoods Initiative was a partnership of residents, community groups, financial institutions, local foundations, and state and local government to revitalize nine St. Louis City neighborhood clusters. As part of the Danforth Foundation’s legacy program St. Louis 2004, the Initiative was designed to “combine physical development and infrastructure improvements with human service support and community-based economic development”. Each of neighborhood clusters developed a strategic plan.  

“Despite the lofty goals of the Sustainable Neighborhoods Initiative, uneven development has characterized revitalization efforts in the target neighborhoods”, according to Dr. Scott Cummings of Saint Louis University in the critically acclaimed book distributed by the Missouri Historical Society Press, St. Louis Metromorphosis: Past Trends and Future Directions (2004).  

St. Louis 2004 was a movement to make St. Louis a leading region in the 21st century, using the year 2004 as a deadline. Its mission was transform the St. Louis region into a great place in which people want to live and even to move. More than 1,200 volunteers input more than 100 ideas to achieve that goal.  

Using the community’s input as a guide, St. Louis 2004 developed 11 action plans: facing racism and discrimination, combating youth gang violence, safe places for kids, downtown revitalization, access to health, cleaner air, zero tolerance for hate crimes, 21st century technologies and high-paying jobs, sustainable neighborhoods, minority- and women-owned business growth, and regional park and trail systems.  

**Sound Partners**

Funder: Benton Foundation supported by the Robert Wood Johnson Foundation, Double Helix Corporation  
Award Amount: $52,000 (FY2004-FY2006)  
Topic: PSA’s created by high school students regarding sexually transmitted diseases  
Summary:  
ARCHS and the Double Helix Corporation (KDHX-88.1 FM Radio) partnered with eight local grassroots organizations and several dozen students from St. Louis Visual & Performing Arts High School and Webster University to implement the health literacy project Community Voice: STD Awareness to Action.  

More than 20 television and radio public service announcements designed to appeal to vulnerable minority population audiences were produced. More than 20 additional scripts were ready for production in order to continue the project at least one year after funding ended. Participants reported an increase in understanding in the areas of sexual health, prevention, media, production, and social marketing.  

In addition, the project promoted access to a website that linked to helpful resources, a
database of topical health literacy information, and a lending library of professional grade audio-visual equipment. According to the U.S. Center for Disease Control, St. Louis is making steady progress in reducing its STD infection rates, from the highest incidence rate among big cities at the turn of the 20th century.

**House Calls TV Program**

Funder: Missouri Foundation for Health

Award Amount: $864,000 (FY2005-FY2007)

Topic: Health education program hosted by Dr. Valerie Walker for local PBS television affiliate

Summary:

ARCHS partnered with the Public Broadcasting System’s television affiliate, KETC-TV Channel 9, to produce and air a 13-week, half-hour health education program. The House Calls program was broadcast by KETC in St. Louis, the most watched PBS station in the nation, and several PBS stations statewide in Missouri and portions of Illinois – for a total viewing audience of more than 4.1 million.

House Calls focused on health promotion and resource awareness. The show featured information about PBS health-related web sites, and how to access the health clinics and health organizations identified in the various segments. House Calls host Valerie Walker, MD, considered one of her target audiences the “hesitant insured”, minority populations often reluctant to seek timely or preventive health care.

As well, allied health professionals earned CEUs from viewing the 13 shows in the series. In another extension of the health education and promotion of the program, St. Louis residents were invited to KETC/House Calls-sponsored health fairs serving as capstones to the TV series each season. After this round of base funding, House Calls secured sustainable funding and newly broadcasted programming for this popular health show continues to educate the region’s residents.

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Plan hopes to revitalize neighborhoods

$751 million initiative promises to help create jobs and housing

**ST. LOUIS SUSTAINABLE NEIGHBORHOODS INITIATIVE**
Community Resource Directory

Funders: St. Louis Sustainable Neighborhoods Development Office, Ameren Missouri, Enterprise Holdings Foundation, Swift Print Communications, Community Asset Management Company

Award Amount: $54,500 (FY2005-FY2007)

Topic: Computer-based community directory provided to St. Louis Metropolitan Police Dept. for use in patrol cars

Summary:

ARCHS partnered with the Public Policy Research Center of the University of Missouri-St. Louis to develop, launch, and update an online database of local community resource contacts for use in patrol cars by City of St. Louis police officers.

The computer-based Community Resource Directory had four core programmatic areas related to homeless, drug abuse, domestic violence, and youth services. United Way of Greater St. Louis was an active partner and later developed the 2-1-1 community resource system that replaced this Community Resource Directory.

Healthy Vision Network

Funders: Missouri Foundation for Health, Crown Vision Center, William T. Kemper Foundation

Award Amount: $334,785 (FY2006-FY2009)

Topic: Eye exams and glasses for uninsured or underinsured children and adults

Summary:

ARCHS partnered with Crown Vision Center, University of Missouri-St. Louis' School of Optometry, Regional Lions Clubs, and area healthcare providers to form the Healthy Vision Network (HVN). In 2008, HVN completed a four-year educational effort that successfully provided free eye screenings and exams to 2,260 area adults.

Several cataract surgeries were also performed. Later in 2008, ARCHS received a $7,500 donation from the William Kemper Foundation to support HVN for Kids. ARCHS again partnered with Crown to serve the vision needs of 175 kindergarten and first graders in six Saint Louis Public Schools District buildings.

Health and Dental Care for Kids

Funder: United Way of Greater St. Louis

Award Amount: $35,000 (FY2009)

Topic: Provide healthcare and social services to children and families

Summary:

Through a 2008-09 grant from the United Way of Greater St. Louis, ARCHS partnered with Health and Dental Care for Kids to fund a social worker position to support children and families seeking services at a midtown St. Louis clinic. The clinic’s social worker served 24,849 children, with a focus on new immigrant families.

Health and Dental Care for Kids is an innovative joint effort led by BJC Healthcare and SSM Health Care. Due to the success of the partnership, the position is now funded on a permanent
and full time basis with the Health and Dental Care for Kids.

**America’s Promise High School Drop Out Prevention Summits**

Funder: America’s Promise Alliance (through City of St. Louis Mayor’s Office)

Award Amount: $10,000 (FY2009)

Topic: Engage at risk high school students from the City of St. Louis in action strategies to graduate ready for college, work, and life

Summary:

ARCHS partnered with key community leaders and youth-oriented media to convene three summits of a national research-based intervention to reduce dropout rates in St. Louis Public High Schools. 600 student participants contributed their ideas and perspectives related to the drop out crisis, giving everyone attending an opportunity to hear directly from them about the underlying causes and impacts.

The drop out issues were re-framed in the personal, daily experiences of students – starting at home, going to school, spending the day in a classroom, spending after-school hours in the community, and returning home every single day.

Currently one out of two public school students drop out of school in the City of St. Louis. Drop outs are more likely to be involved in crime, suffer from poor health, and live in poverty. Under the leadership of Founding Chair Colin Powell and current Chair Alma Powell, the America’s Promise Alliance has become the nation’s largest partnership providing supports for young people.

**Grassroots Efforts to Maximize Enrollment**

Funder: Missouri Foundation for Health

Award Amount: $54,345 (FY2016)

Topic: Outreach and awareness for hard-to-reach uninsured populations about the Affordable Care Act Marketplace health insurance plans

Summary:

ARCHS partnered with its existing network of more than 200 grassroots program provider organizations to reach the target population in the St. Louis urban core. In addition, ARCHS leveraged its partnership with Missouri Family and Community Trust to reach additional vulnerable families who lived in rural settings.

ARCHS created and distributed more than 24,000 copies of a four-page education/awareness booklet about the health insurance Marketplace to the local and state-wide partners. Two versions of the booklet were customized – for urban and rural audiences. These MFH-approved booklets were utilized at the partners’ public outreach and awareness activities, plus at their day-to-day activities, to individuals/families within their own service areas.
Over the years, ARCHS’ staff has been selected to make regional, state, and national presentations on a variety of not-for-profit, evaluation, grant management, education, and human/social service topics. Examples of audiences include:

- American Public Health Association
- Educare
- Gateway Center for Giving
- Harris-Stowe State University
- Lindenwood University
- Maryville University
- Missouri After School Network
- Missouri Department of Corrections
- Missouri Department of Elementary and Secondary Education
- Missouri Department of Social Services
- Missouri Environmental Education
- Missouri Family and Community Trust
- Missouri Governor’s Pre K Readiness Committee
- Missouri Governor’s METS Committee
- Missouri School Age Coalition
- National Association for the Education of Young Children
- National Offender Workforce Development Conference
- National Welfare Research Statistics
- Saint Louis Public Schools
- Social Solutions
- St. Louis Alliance for Reentry
- St. Louis Community College
- St. Louis Mayor’s Commission on Youth and Families
- St. Louis Police Academy
- St. Louis Promise Zone
- St. Louis Public Library Grants and Foundation Center
- St. Louis Youth Summit
- University of Missouri-St. Louis
- U.S. Department of Agriculture
- U.S. Environmental Protection Agency
- U.S. Health and Human Services Agency
- Washington University in St. Louis
- White House Summit on Child Hunger
ARCHS has participated in research and evaluation projects with the following institutions:

- Harris-Stowe State University
- Maryville University
- Saint Louis University
- St. Louis College of Pharmacy
- St. Louis Community College
- State of Missouri Department of Social Services
- University of Missouri - Office of Social and Economic Data Analysis
- University of Missouri-St. Louis
- U.S. Environmental Protection Agency
- U.S. Department of Agriculture
- U.S. Department of Justice
- U.S. Department of Labor
- Washington University in St. Louis
- Webster University
Internships

ARCHS has partnered with the following institutions to provide internships for area students:

- Fontbonne University
- Saint Louis University
- Southeast Missouri State University
- Southern Illinois University Edwardsville
- University of Missouri-St. Louis
- Washington University in St. Louis
- Webster University

Fiduciary Responsibility

For 16 consecutive fiscal years, independent auditors have given ARCHS “unmodified” or “clean” audits. Issuance of “unmodified” means an auditor, upon review of an organization’s financial statements and accompanying notes, concluded that the financial statements and accompanying notes are presented fairly, conform to generally accepted accounting principles, and fairly represent the true financial picture of the organization.

For eighth consecutive years, ARCHS has also successfully completed federal 2 CFR 200 audits (formerly called an A-133 audit) for its work with federal funding. A 2 CFR 200 audit is required for any organization that expends more than $750,000 in a year in funding from the federal government.

ARCHS’ annual audits also have highlighted that ARCHS’ “administrative overhead” costs have ranged from 15 to 20 percent, which is below the national average of 25 percent as calculated by the national United Way and other groups.
Chief Executive Officers

- Khatib Waheed, 1997 - 1999
- Robin Gierer (Interim), 1999 - 2001
- Maggie Hourd-Bryant (Interim), 2001 - 2002
- Frank Siano, 2002 - 2005
- Dr. Laura Lambrix (Interim), 2005
- Wendell E. Kimbrough, 2005 - present

Staff (Current)

- Rochelle Andre, Director, Early Childhood Initiatives
- Steven Louis Brawley, Executive Vice President
- Laquisha Cooper, Director, K-12 Initiatives
- Gail Dickson, Director, Family & Community Initiatives
- Amber Donnelly, Vice President, Early Childhood Initiatives
- Barb Elwood, Director, Early Childhood Initiatives
- Amy Flesher, Director, Early Childhood Initiatives
- Shantell Goldsby, Director, Early Childhood Initiatives
- Chanita Hamilton, Accountant
- Aaron Holdmeyer, Media Specialist
- Adrienne Humphries, Director, Early Childhood Initiatives
- Urlene Jackson-Branch, Director, Early Childhood Initiatives
- Les Johnson, Vice President, Family & Community Initiatives
- Antona Jones, Director, K-12 Initiatives

ARCHS has benefitted from the experience and expertise of professionals with diverse backgrounds in the fields of business, community engagement, education, financial, human services, and not-for-profit management.
• Kristy Kight, Vice President, K-12 Initiatives
• Jennifer Mathews, Events Specialist
• Sheryl Mitchell, Chief Financial Officer
• Eric Monroe, Director, IT & Data
• Dr. Fridah Mubichi, Evaluation & Research Specialist
• Katherine Naylor, Manager, Purchasing Services
• Diane Page, Director, K-12 Initiatives
• Brandi Smith, Executive Assistant & Special Projects Manager
• Raven Stanton, Receptionist
• Holly Tanaka, Director, K-12 Initiatives
• Barry Trautman, Vice President, Administrative Services
• Andrea Walton, Director, Early Childhood Initiatives

**Board Chairs**

• Lee Liberman, 1997 - 2006
• Dr. Wilma Wells, 2006 - 2009
• William Donius, 2009 - 2011
• Charles “Matt” Matthews, 2011 - 2017
• Sherrie Wehner, 2017 - present

**Board Members (Current)**

• Karen Aroesty, Regional Director, Anti-Defamation League
• Everet Ballard, Executive Director, St. Louis County Fire Standards Commission (retired)
• Maggie Cole, Consultant
• Clifford Franklin, President, FUSE Advertising
• Lt. Col. Gregory Hawkins, Commander, St. Louis Metro. Police Dept. (retired)
• William H. Hobson, Attorney, Summers, Compton, & Wells Law Firm
• Michael Jones, Senior Pastor, Friendly Temple Missionary Baptist Church
• Stephanie Lewis, HR Consultant, FPM Communications
• Charles “Matt” Matthews, Chief Executive Officer, Acuity Eyecare
• Dr. Melba Moore, Director of Health, City of St. Louis
• Jennifer Moorehouse
• John Parker, Owner and Principal Consultant, Evolution Communications Group
• Dr. Joylynn Pruitt, Superintendent, Oak Park and River Forest High School
• Lt. Col. Ronnie Robinson, St. Louis Metro. Police Dept.
• William Siedhoff, Director, Dept. of Human Services, City of St. Louis (retired)
• Jacqueline Wellington, Co-Founder and Managing Partner, CED Solutions, and President, J&D Consultants

**Former Board Members**

<table>
<thead>
<tr>
<th>Bruce Anderson</th>
<th>Alan Green</th>
<th>Dr. Charles Pearson</th>
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<td>Robert J. Baer</td>
<td>Beth Griffin</td>
<td>Fred Perabo</td>
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<td>Richard Baron</td>
<td>Priscilla Hill-Ardoin</td>
<td>Christopher Powers</td>
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<td>Herbert Bernsen</td>
<td>Chester Hines</td>
<td>Patricia Redington</td>
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<td>Joseph Birk</td>
<td>Glen Holt, PhD</td>
<td>Thomas Reeves</td>
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<td>Pamela Boyd</td>
<td>Hubert Hoosman, Jr.</td>
<td>Thomas Rhodenbaugh</td>
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<td>Lynn Broeder</td>
<td>Malaika Horne, Ph.D.</td>
<td>Steve Roberts</td>
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<td>Charles Bryson</td>
<td>Maggie Hourd-Bryant</td>
<td>Will Ross, MD</td>
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<td>James Buford</td>
<td>Sarah Javier</td>
<td>John Russell</td>
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<td>Michael Burns</td>
<td>Mary Johnson</td>
<td>Amy Shaw</td>
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<td>Douglas Burris</td>
<td>Henry Johnson, III</td>
<td>John R. Shivers, III</td>
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<td>Charmaine Chapman</td>
<td>John Jordan</td>
<td>Katherine D. Siddens</td>
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<td>Daryl Cothran</td>
<td>Alfred H. Kerth III</td>
<td>Shonta Smith</td>
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<td>Orvin Kimbrough</td>
<td>Rabbi Susan Talve</td>
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<td>Janet Levin</td>
<td>Susan Tebb, Ph.D.</td>
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<td>Beth Davis</td>
<td>Lee Liberman</td>
<td>Blanche M. Touhill, PhD</td>
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<td>Fernando Diaz</td>
<td>Lynn Lyss</td>
<td>Valerie Walker, MD</td>
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<td>Reginald Dickson</td>
<td>Sandra Marks</td>
<td>Franklin F. Wallis</td>
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<td>Jon Marshall</td>
<td>Ann Watts</td>
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<td>William A. Donius</td>
<td>Jim McHugh</td>
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<td>Sandra Moore</td>
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<td>Debra Moore, PhD</td>
<td>Gloria White</td>
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<td>Benjamin F. Edwards III</td>
<td>Everett Nance, Ph.D.</td>
<td>Marquita Wiley</td>
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<td>Richard Fleming</td>
<td>Fr. Maurice Nutt, D.Min.</td>
<td>John Windom</td>
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<td>Robin Gierer</td>
<td>Dean Orton</td>
<td>Donald L. Wolff</td>
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<td>Anna Ginsburg</td>
<td>Deborah Patterson</td>
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ARCS has served as the fiscal agent for an impressive array of emerging not-for-profit organizations across the state:

- Artists for Peace
- The Art of Voice
- Bricks, Mortar, Broom, & Shield, Inc.
- Dumas Mentoring
- Empower Young Women
- For Life, Inc.
- The Healthy Living Program
- Helping Hurting Hearts
- Hugs, Inc.
- I Am! Youth Outreach
- Nonprofit Missouri
- Not I, But We
- Rethink Everything
- The Second Chance Foundation of Missouri
- Senior Count STL
- Shaw Area Children’s Center
- Show Me Accessible Healthcare
- Show Me Arts Academy
- Sickle Cell Association
- St. Louis Anti-Violence Project
- St. Louis LGBT History Project
- St. Louis Olympic Legacy Project
- St. Louis School of Live Music
- The Well-Being Foundation
- Yes We Can Social Club
Since 1998, ARCHS provided sound stewardship to more than $100 million in funding granted to ARCHS by leading business, civic, philanthropic, and governmental funders, and individual donors.

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Missouri American Water
Missouri Department of Conservation
Missouri Department of Corrections
Missouri Department of Elementary and Secondary Education
Missouri Department of Public Safety
Missouri Department of Social Services
Missouri Family and Community Trust
Missouri Department of Health
Mondottica
Monsanto Fund
Morgan Stanley
National City Bank
NMD, Inc. Healthcare Consulting
OASIS Medical, Inc.
Opti-Port
Optum
Panera Bread
Pettus Foundation
Precision Practice Management, Inc.
Tony Prince Company, Inc.
PRN Nurses
The Retina Center of St. Louis
The Saigh Foundation
Saint Louis Mental Health Board
Saint Louis Public Schools
Kendra Scott
Sigma Aldrich
Social Solutions
Standard Optical
State Farm Insurance Companies Foundation
Stinson Leonard Street, LLP
St. Louis Agency on Training and Employment
St. Louis Children’s Hospital
St. Louis County Department of Health
St. Louis-Jefferson Solid Waste Management District
St. Louis Mental Health Board
St. Louis Metropolitan Police Department
St. Louis Sustainable Neighborhood Development Office
Norman J. Stupp Foundation
Swift Print Communications
J.W. Terrill
TMS Media Consulting, LLC
Trademark Wines
Tura Inc.
U.S. Department of Agriculture
U.S. Department of Education
U.S. Department of Housing and Urban Development
U.S. Department of Justice
U.S. Department of Labor
U.S. Environmental Protection Agency
United Way of Greater St. Louis
University of Missouri
Urban Chestnut
Urban Eats
Visual Eyes Eyewear, Inc.
Visual Eyes
Walman
Whole Foods Market
Herbert A. and Adrian W. Woods Foundation
**ARCHS’ Mission**

To improve the lives of Greater St. Louis’ residents by convening strategic community partnerships.

**ARCHS’ Vision**

To be the premiere builder of strategic community partnerships, known for advancing the human potential of Greater St. Louis.

**ARCHS’ Values**

- Social Responsibility
- Objective Evaluation
- Financial Soundness
- Accountable Results

**Currently Funded Partners & Collaborations**

- Annie Malone Family Services
- Better Family Life
- Big Brothers Big Sisters
- Boys & Girls Clubs of Greater St. Louis
- Educare
- Epworth
- Fathers’ Support Center
- Families and Schools Together
- Ferguson Florissant School District
- Foster & Adoptive Care Coalition
- Gene Slays Girls and Boys Club
- Great Circle
- Health Literacy Media
- Hopewell/People’s Health
- Kids Vision for Life St. Louis
- Mark Twain Community Resource Center
- Microsoft Imagine Academy
- Missouri Health Net
- Missouri Kids Count
- Missouri Reentry Conference
- Network for Stronger Communities
- No Kid Hungry – Missouri
- Northside Youth And Senior Service Center, Inc.
- Provident, Inc.
- St. Louis Arc
- St. Louis Public Schools
- St. Louis Agency for Training and Employment
- St. Louis Alliance for Reentry
- Stray Dog Theater/Arts In Mind
- Unleashing Potential
- Urban League of Metropolitan St. Louis